1	NEW YORK STATE DEPARTMENT OF
2	HOMES AND COMMUNITY RENEWAL
3	WESTCHESTER COUNTY RENT GUIDELINE BOARD
4	MEETING
5	Wednesday, June 8, 2022
6	at 7:00 PM
7	
8	Location: Yonkers Public Library 1 Larkin Center
9	Yonkers, NY 10701
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	REPORTER: BARRINGTON MOXIE
23	
24	
25	

1	MR. STECKER: Good evening. The Chair is not here
2 1	this evening so in her stead, the most senior public member,
3 1	Eddie Mae Barnes, is going to be acting as the Chair this
4 6	evening.
5	So, Chair, would you like me to call the roll?
6	MS. BARNES: Yes, would you, please, Peter.
7	MR. STECKER: Okay. Elsa Rubin (phonetic) is not
8 1	nere.
9	Velene Acquah?
10	MS. ACQUAH: Here.
11	MR. STECKER: Lamont Badru is also not here.
12	And Eddie Mae Barnes?
13	MS. BARNES: Here.
14	MR. STECKER: Evelyn Santiago?
15	MS. SANTIAGO: Here.
16	MR. STECKER: Eliot Cherson?
17	MR. CHERSON: Here.
18	MR. STECKER: Ken Finger?
19	MR. FINGER: Here.
20	MR. STECKER: Tamara Stewart?
21	MS. STEWART: Present.
22	MR. STECKER: And Sylvia Hamer?
23	MS. HAMER: Here.
24	MR. STECKER: Okay. The record should reflect
25 1	that a quorum is present.

1	So, Chair, you can ask for a motion to open the
2	public hearing now if you'd like.
3	MR. FINGER: So moved.
4	MR. BARNES: Second. All in favor?
5	MS. ACQUAH: Aye.
6	MS. SANTIAGO: Aye.
7	MR. CHERSON: Aye.
8	MR. FINGER: Aye.
9	MS. STEWART: Aye.
10	MS. HAMER: Aye.
11	MR. STECKER: Okay. Madam Chair, would you like
12	me to call the speakers this evening?
13	MS. BARNES: Would you, please?
14	MR. STECKER: Sure.
15	MS. BARNES: Thank you.
16	MR. STECKER: Just one announcement before doing
17	that, the meeting notice has been posted and sent out. The
18	next meeting will be on Monday, June 13th at the Westchester
19	District Rent Office, that is for the research presentation
20	so there will be no public speaking at that one. And then
21	there will be another public hearing next week on Tuesday,
22	June 14th at the White Plains City Hall at 7:00. Anyone
23	looking to sign up can contact
24	WestchesterCountyRGB@hcr.ny.gov.
25	So with that being said, Madam Chair, the first

1 speaker on the list is Frank Carozza. 2 MR. FINGER: Can you spell the names of each of the 3 people that you call, please, Mr. Stecker. 4 This is Frank C-o-r-o --MR. STECKER: Sure. 5 MR. CAROZZA: C-a-r-o-z-z-a. 6 MR. STECKER: Okay. Thank you. 7 If you could do that with each person, MR. FINGER: 8 I would appreciate it. 9 MR. STECKER: Will do. 10 MS. BARNES: Thank you. 11 MR. STECKER: Just before you get started, sir. 12 Madam Chair, the time limits historically have been three 13 minutes for individuals, five minutes for members 14 representing an organization. 15 MS. BARNES: Okay. 16 MR. STECKER: I assume you want to follow the same 17 limits? 18 MS. BARNES: We would do that. Right. 19 MR. STECKER: Yeah. So when each speaker comes 20 up, if you could identify whether you're part of an 21 organization or here as an individual. 22 MR. CAROZZA: Okay. As you all know, my name is I am a local contractor here in Yonkers for 23 Frank Carozza. 24 the last 35 years. I'm not part of any organization here 25 but I am a, you know, licensed contractor in Westchester

eScribers, LLC

(800) 257-0885 Ext 7 | reporting@escribers.net | www.escribers.net

1 County and the City of Yonkers.

2	So I just want to make a statement as to, you know,
3	the cost of, you know, the expenses of renovating
4	apartments, buildings, interior, and exterior have gone up
5	tremendous in the last couple years. And it's due to, you
6	know, the cost of material; purchasing equipment; trucks;
7	fuel; insurance; and license fees have gone up. It's been a
8	tremendous increase in, you know, our cost. So we have to
9	pass that to the landlords and to property owners
10	unfortunately so that, you know, we can, you know, get the
11	job done.
12	A lot of times I'm losing jobs because people just
13	can't afford to, you know, make the repairs that are
14	necessary in the apartments and they're patching things up
15	and they're using contractors that are not licensed. So
16	it's important that these landlords have the ability to, you
17	know, collect enough money so that they could make the
18	proper repairs that are needed in these properties.
19	That's really all I have to say. Any questions of
20	anybody? Seeing none. That's it.
21	MR. STECKER: Thanks, Frank.
22	MR. CAROZZA: You're welcome.
23	MS. BARNES: Thank you.
24	MS. ACQUAH: Thank you.
25	MR. STECKER: Okay. The next speaker on the list

is Ursula DiResta, that's, D-i-R-e-s-t-a. 1 2 MS. DIRESTA: Capital R. 3 MR. STECKER: Thank you. 4 MS. DIRESTA: Are you ready? 5 MR. STECKER: Yeah, if you could start with identifying whether you're here individually or on behalf of 6 7 an organization. Thanks. 8 MS. DIRESTA: Good evening, members of the Board. 9 I'm a property manager for DiLaRe, a small family-owned real 10 estate company that manages a 22-family building in Yonkers. 11 I will be presenting three situations that have 12 occurred this last year that explains how we must now 13 conduct our business as a result of the COVID 14 pandemic tenant protections put in place by New York State from the HSTPA law that was enacted in 2019 and the 15 16 insufficient rent increases granted by the RGB over the past 17 few years. Situation one is a tenant needed a new stove. 18 His 19 stove developed a malfunction that necessitated a replacement. The tenant insisted on a new stove with modern 20 21 features; however, the decision was made to purchase a 22 factory reconditioned stove at least at half price of a brand new one including the installation. 23 This approach 24 also saved the plumbing installation fees that we incur with 25 new stoves. We will continue to buy reconditioned stoves.

1 Situation two. Installation of a video camera 2 recording system. Following the start of the COVID 3 pandemic, due to frequent complaints of stolen packages, 4 tenants requested that we install a video camera system in the building. 5 The cost of such a system was estimated to be roughly \$5,000, parts and labor and licensing and fees. 6 7 Because of the poor rent increase from the NCI filing, the 8 decision was made to design and install our own system. An 9 eight-camera HD TV color with sound could be accessed by my 10 iPhone and remotely was installed. This system hardware 11 costs were under \$1,000. The tenants were satisfied and we 12 were able to identify the individual stealing and solve the 13 The video camera vendor suffered the revenue of problems. 14 loss and no NCI was filed because it was not worth the 15 aggravation.

ER -- ERAP failures. Two tenants, they were both 16 employed, decided to stop paying their rent when they 17 learned that landlords could not file the eviction 18 19 proceedings. Both decided to file for ERAP Assistance. 20 Tenant A filed the paperwork correctly when it first came out back in October and we received the 15 months 21 22 -- excuse me -- we received 12 months rent. He continued not to pay the rent after that and he left the building in 23 24 January of '22 owing us over \$6,000.

Further, the apartment needed major renovations

25

## eScribers, LLC (800) 257-0885 Ext 7 | reporting@escribers.net | www.escribers.net

because he left -- he left in it a slovenly mess. 1 Rather 2 than modernize the apartment or file for an IARE with a 3 small rent increase, we decided to clean it up, paint it, 4 and purchase a reconditioned stove. We surmise that the 5 tenant was able to put down a deposit on a house or another rental unit using the rent he had accumulated over the past 6 7 two years. We haven't instituted legal action for 8 collection of the unpaid rent damages and legal fees.

9 Tenant B still has not paid any rent since March of 10 2020 though she remained employed during COVID and that was confirmed by her employer on two occasions. Her first 11 12 attempt with filing ERAP was denied so she tried again in 13 January '22 after our court date with her legal aide attorney. We are into our fifth month and still waiting for 14 She still has no intentions to pay any rent 15 the decision. because she knows she can't be evicted. She owes us well 16 17 over \$32,000.

Conclusions. Our approach to handling these 18 19 situations and to provide the tenants with what they needed 20 were driven by our need to reduce expenses and by our 21 staff's ability to creatively solve problems. Our primary 22 source of income is rent and we need a financially realistic 23 rent increase to continue to operate. The other point to 24 understand is that we do not engage the services of 25 companies to perform maintenance or installations in new

1 equipment because it would have a negative effect on 2 revenue. They however suffered income loss. 3 Thank you. Any questions? No. Okay. 4 MR. STECKER: And the next speaker on the list is 5 Giselle Mahnke, that's, M-a-h-n-k-e. MS. MAHNKE: Hi. Good evening. My name is Giselle 6 7 Mahnke. I'm really glad to see you again this year. 8 Okay. As under the new guidelines we are having a 9 problem with repair and maintenance. And to keep the living 10 condition updated, we need a substantial increase otherwise we have unrenovated apartments and slum building, rundown 11 12 cities that we are a part of. Because of an inflation of 8 13 percent and the buildings material is costing up 19 percent, 14 it is very difficult to continue to keep the apartments and the neighborhood in good condition. 15 Tenants for sure don't want to live in a slum and 16 17 it's going to happen because you cannot repair when there is 18 no money, you know. It's very bad. Tenants -- maintenance 19 in apartment buildings is necessary. Please consider a fair 20 increase of about -- we ask four to six percent and two 21 years, six to eight percent. Whatever is good for you guys, 22 okay? 23 But we do need repair. That's the main thing. The 24 tenants want their apartments renovated but if there's no

25 money, it cannot be done. So also maintaining the building.

We should be in a nice neighborhood, even if it's a slum 1 2 neighborhood, you can fix it up, it's beautiful. But we 3 need -- the landlords do need the money. The extra money overdue to us because of we have an inflation of 8 percent 4 5 and we have, like I said, the building maintaining is 19.25 percent it went up. So lumber is also very expensive. 6 7 So I hope you consider my request. Thank you very 8 much. 9 MR. STECKER: Okay. The next -- the next speaker 10 on the list is Amanda Marji, that's, M-a-r-j-i. 11 MR. CHERSON: She's not present tonight. 12 MR. STECKER: Thank you. Okay. The next speaker 13 is Howie Ravikoff. 14 MR. RAVIKOFF: Ravikoff, R-a-v, as in Victor, i-k-o-f, as in Frank, F, as in Frank. Thank you. 15 16 And thank you all for your energy, your time, and 17 your commitment to this process. I imagine every year it's frustrating to hear, if you will, two opposing stories and 18 19 trying to find some common ground. I thank you for your 20 efforts. 21 My name is Howie Ravikoff. My family owns a 22 29-unit apartment building in the Village of Port Chester. You may recognize me, I've stood before you many times 23 24 This year is worse. I'm a hands-on landlord. before. Ι 25 visit my building every day, if not at least once a week. Ι

> eScribers, LLC (800) 257-0885 Ext 7 | reporting@escribers.net | www.escribers.net

1 know all of my tenants by name, I care about them, I care
2 about my building, and I care for the apartment that each of
3 them lives in.

During COVID we were asked if not expected to 4 5 defend our tenants in unheard of ways against an unknown deadly virus. We were present, we assisted our tenants in a 6 7 variety of ways, you know what we did, we sanitized, we 8 disseminated reliable information, we helped tenants apply 9 for unemployment. We did that -- I did that while the 2019 10 HSTPA laws had a stranglehold on me. We did that while the economy fell apart. We did that -- we've done that year 11 12 after year while this Rent Guidelines Board -- Rent 13 Guidelines Board doesn't keep up with the times.

14 The guidelines this Board has given don't even keep up with inflation. Never before have I been asked to 15 shoulder this much burden. This Board has kept rental rates 16 artificially low. Some of us have commercial space in our 17 building, it's no surprise to those of us that have over the 18 19 years that it's these commercial tenants that have helped 20 fill the gap created by a lack of bare increases approved by 21 this Board. Today, as you all know, the rates -- the retail 22 leasing market is falling apart. Commercial tenants whose rents would continually go up have fallen behind in their 23 24 rent payments, some businesses have closed, some stopped 25 paying rent and hoped for a better day, and others pay what

they can. We work with them just like we would work with a residential tenant. But the residential tenants no longer have the commercial crutch to lean on. Some buildings don't even have a commercial component for those tenants to lean on.

So this Board, if you will, is the only place I can 6 7 go to influence the income my building produces. I have no 8 control over the cost of electric, gas, oil, or water. Do 9 you happen to know that in the Village of Port Chester the 10 water rate is fixed by the public service commission in 11 three-year increments? Those rates are fixed in advance. 12 The next increase the Village of Port Chester will have on 13 the cost of water is 11.5 percent. Last year the public 14 service commission approved a 6 percent increase. What can I do about that? I have no influence over this cost 15 I can't control how much water tenants consume. 16 whatsoever. I can't control how much water the building needs overall. 17 I don't have any control overrun away rates of inflation. 18 19 This Board, you people who sit before me today are the only 20 opportunity I have to influence things that I don't have 21 control over, my revenue. I don't have control over the 22 2019 HSTPA laws and you're probably thinking, why does that I'll give you an example of why it should matter. 23 matter? 24 Our 29-unit apartment building has four floors of 25 apartments. It has one elevator. The elevator is far past

That means, I should be considering 1 its useful life. 2 replacing the main systems, the car, the motor, the control 3 board. And, frankly, I would love to replace the whole darn The 2019 HSTPA laws restrict how much rents can be 4 thing. 5 increased for a major capital improvement, that cap is two Instead of replacing major systems, we repair 6 percent. 7 A repair, quite frankly, is much more economic. them. It's 8 a fine choice.

9 Each time that elevator gets repaired it's out for 10 two or three days. Because of the age of that unit, it's repaired much more frequently than it would need to be than 11 12 if it were replaced. In the past two years that elevator 13 has been out approximately a dozen times for two to three 14 One time it was out for seven days. As I'm sure davs. you've concluded, each time the elevator is out, everyone 15 who lives on the second, third, or fourth floor walks up the 16 stairs. It's a terrible quality of life. 17 It's a direct relationship to the 2019 HSTPA laws. It has a terrible 18 19 effect on the quality of life on our tenants. So if you 20 didn't -- may I continue? I'm a co-vice chair of the 21 Apartment Owner's Advisory Counsel. Forgive me for not identifying that earlier. I believe I'm entitled two 22 23 additional minutes and I'm almost finished. 24 Madam Chair, may I continue? 25 MR. STECKER: It's your call, Madam Chair. That

was the five minutes, but usually the Chair gives a little 1 2 bit of extra time after the timer's gone off. 3 MS. BARNES: Okay. 4 MR. RAVIKOFF: May I continue, Madam? 5 MS. BARNES: Yes. 6 MR. RAVIKOFF: Thank you so much. 7 Listen to your law makers. They may not be telling 8 you complete truth when they talk about the 2019 HSTPA laws. 9 I'm here tonight imploring you for a fair and substantial 10 increase. Would you please help me? 11 I'm a decent landlord just like my fellow small 12 landlords here of Westchester, some of whom you will hear 13 from tonight, others from whom you will hear throughout this 14 process. We care about our buildings, we care about our tenants, and we're here tonight asking you to change the 15 tide. Our buildings are old, they demand more, our tenants 16 are decent, they deserve more and we have less and less to 17 work with each year. This Guidelines Board approve -- the 18 19 guidelines this Board approves simply don't keep up and it 20 needs to change. 21 I probably know what some of you are thinking, we 22 have tenants in this County who cannot afford a substantial They're on fixed incomes. 23 I understand. Those increase. 24 tenants already spend way too much of their wages on rent. 25 These fixed incomes -- these fixed income tenants often are

elderly and they're effected worse by when things like my elevator are not in service. We all know, this is not every tenant. In fact, there are substantial numbers of tenants living in rent stabilized housing that can readily afford a substantial rent increase. These other tenants should shoulder more burden.

7 Here's what I purpose. Here's what I hope you can8 find a way to do.

9 MS. BARNES: Okay. Bring it to an end, please. 10 MR. RAVIKOFF: Give us a real and substantial rate 11 hike. 10 percent for a one year -- 15 percent for a one 12 year and double it for a two year. Give us a flat \$150 per 13 month increase per bedroom and at the same time, give the 14 tenant an opportunity to prove they are financially burdened and force me to give those tenants a preferential lease. 15 Ι believe that would strike a new balance that will satisfy, I 16 17 hope, everyone.

18Thank you very much for your time.19MS. STEWART: I have a question. May I ask a

20

question?

Good evening, sir. I appreciate that there are many small landlords that are struggling and having a hard time. I really do. At the same time, all the cost that you talk about that you don't have control over, tenants are dealing with costs that they don't have control over either.

> eScribers, LLC (800) 257-0885 Ext 7 | reporting@escribers.net | www.escribers.net

## 15

They're dealing with all kinds of -- whatever's happening in
 the economy and the inflation, they're being impacted as
 well.

4 Why should tenants have to prove that they need the 5 money as opposed to you proving -- there's always a burden is always on the tenants to prove that somehow they should 6 7 be eligible and that they should provide all of their 8 information. Help me understand why shouldn't landlords 9 prove that they actually need more because based on what 10 your return on investment is, you all have been doing fairly well through good times and bad across the board. 11 That 12 doesn't mean any individual landlord, but across the board 13 the ROI has been fairly steady for guite some time. Help me 14 understand why you shouldn't have to prove that you need the money but the tenant should. 15

MR. RAVIKOFF: Neither of us should have to prove 16 what you're asking. This Board should be able to look at a 17 set of facts and determine by itself without any input from 18 19 Our input's always going to be the same. The tenant us. 20 can't make any money, the landlords cost are going to high. 21 That's your job. Look at the facts that you're given, study 22 them, and you will have no conclusion but to recognize that the increases that this Board has approved year after year 23 24 are decades behind.

25

So I'm sure the tenant is burdened. And I can

promise you, I'm burdened further. If you've looked at 1 2 those facts, you will come to no conclusion other than the 3 one that I just offered you. And I implore you to finally 4 do exactly that. 5 MS. STEWART: Okay. Thank you. 6 MR. STECKER: And the next speaker on the list is 7 Gina Rodriguez, it's, R-o-d-r-i-g-u-e-z. 8 MS. RODRIGUEZ: Yes. Well, good evening, everyone. 9 I work for Louie the Locksmith. I'm co-owner of the 10 business and since we went out -- branched out on our own in 11 2018 we were doing pretty good, pre-COVID. Since COVID 12 came, with the rise of all the costs of our expenses, our 13 material, landlords can't pay what we had as a premium 14 service call. We had to bring down our service call because some of the landlords and bigger landlords like Sawyer's 15 Place for instance, where we were doing \$13,000 a month, 16 we're down to give us a quote. Give us an estimate with no 17 work behind it. Right there we just lost time, gas, another 18 19 customer that could have given us some kind of work but 20 because it's a big building we're trying to accommodate 21 them. 22 During COVID we did it for the building again. We went crazy waited six months, eight months for a check. 23 24 We're a small mom and pop store. We're not this big 25 conglomerate that, you know, the landlords have a big

> eScribers, LLC (800) 257-0885 Ext 7 | reporting@escribers.net | www.escribers.net

buildings. We don't. We have a small place. And we see
 that we took a hit on this.

In my personal home, I see that I'm taking a hit with the rise of oil. What we were paying a \$1,000 for the winter, we're paying almost \$1,800 and that's affecting us because the business is being affected, that's our livelihood. So in my own home I'm being affected by it.

8 My kids where they live, now I'm taking them with 9 me because the landlord is putting diesel fluid -- fuel in 10 his building. Why? Because the cost of oil is too much, so 11 he is getting -- going cheaper by putting diesel in instead 12 of putting oil in because it's too high.

13 So this is -- I'm on both parts of this, you know 14 what I'm saying? As a business owner and as a renter and homeowner. We're getting hit all the way around. What we 15 would make in 2018, we're nowhere near it right now because 16 landlords just don't want to do work with us anymore. 17 Everything's a quote, I'm waisting my time, waisting my gas, 18 19 waisting of everything but we still got to go out and try to 20 get these jobs and then we got to come down on a job. If 21 you needed a door closer because you're afraid that the old 22 one you had is going to break, slam, break their kid's hand or something, we would charge \$450, now we're starting to 23 24 charge \$300. We're taking a loss just to get a few dollars 25 back. And it's not the landlords fault, but we still have

1 to worry about the customers.

2	Even private customers, they can't afford it. This
3	is what they're saying. But then you're come in there with
4	a Mercedes Benz, but you're talking about you can't afford
5	it and I have to turn those customers away because you're
6	coming to me with a high-end car but you want that cheap
7	labor. That doesn't work anymore. It worked at one point,
8	but not anymore. Not when we can't make our bills.
9	Personally and professionally we can't do this
10	anymore. If this continues, we're going to lose money.
11	We're going to lose money, we're going to lose our business
12	that we just started in 2018. We're not going to afford
13	this anymore. Our landlords are working with us with the
14	rent. We haven't got the increase. He's trying to work
15	with us just because we're a small mom and pop store, but
16	eventually we're going to get hit also and when that, you
17	know, happens that when they start getting more rent,
18	then we could get more business from the landlords. I don't
19	know if everyone can understand that. So we're getting hit
20	all over. Any questions? Okay. I guess that's it.
21	MS. BARNES: Thank you.
22	MS. RODRIGUEZ: You're welcome.
23	MR. STECKER: All right. The next speaker is Alan
24	Zaretsky, that's, Z
25	MR. ZARETSKY: Good evening and thank you for

## eScribers, LLC (800) 257-0885 Ext 7 | reporting@escribers.net | www.escribers.net

1 Z-a-r-e-t-s-k-y.

2	Thank you forgiving me the opportunity to speak.
3	My name is Alan Zaretsky and my family has been active in
4	providing good equality housing at fair and legal rents for
5	over 65 years in Westchester. A great deal has happened
6	over the last few years will much of it exacerbated by the
7	overbearing presence of COVID upon us all. However, as I
8	stated the last time I was allowed to address this Board, we
9	are all in this together. We are not adversaries, we are
10	allies.
11	When I coached very young children in soccer, one
12	of the lessons I tried to imbue upon them was the concept of
13	teamwork. Individuals can only do so much but the combined
14	effort of many can accomplish so much more. To demonstrate
15	this I had the team lineup and one by one try and knock me
16	down. After everyone had an individual run, I then had the
17	entire team come at me all at once. The result had the

19 team.

18

None of you need any reports or evaluations to truly understand what is happening to our economy right now. Everything is costing more from food to gas and heat, electric with more increases from Con Edison expected shortly this summer. Taxes; garbage removal; materials and supplies, if you can get them, just to name a few. The

desired effect in that they knocked me to the ground as a

property's mostly covered by ETPA are typically the older ones. It is they that usually need the most maintenance to operate safely by owners with a tremendous assistance of the on-site employees who are affected by all the issues at hand as well.

By further restricting the ability of the majority 6 7 of owners who are not large conglomerates or real estate 8 entities from charging and collecting appropriate increases 9 to help cover these rising maintenance costs only will drive 10 those properties into disrepair and ultimately into the 11 hands of entities with no vested interested in the I believe this is in direct contradiction of 12 communities. 13 the goals we all share for our communities.

14 The vast majority of owners have strived to make a better life for themselves and families while providing good 15 housing within the community. Those investments are not 16 17 limited to dollars but include time; effort; sacrifices; caring; and heart. As I said, those investments are not 18 19 limited to dollars but include time; effort; sacrifice; 20 caring; and heart. However, all parties must contribute together for the benefit of all. Both those owning and 21 22 those residing in specifically those properties under the 23 To lay the burden of these rapidly ETPA guidelines. 24 escalating costs wholly at the feet of one group of 25 individuals is doomed to create more long-term problems than 1 any short-term fix will solve.

2 The current rate of inflation was over eight 3 percent as of April 2022 and appears to be climbing in these extraordinary times. Operating costs for building 4 5 maintenance far exceed these figures and continue to rise. While the arrears in my properties have significantly 6 7 increased, our management approach has been to work with 8 tenants who understand we are in this together. And it 9 appears to be a viable method to approach. We provide access to various agencies to assist residents who are 10 11 having difficulty and work with all parties to achieve a 12 fair balance. We consider court option to be the option of 13 It is time consuming, costly, and usually last resort. 14 ineffective in my experience. No disrespect, Ken.

Another factor I'd like you to consider in 15 determining the guideline increase is the fact that virtual 16 17 elimination of individual and building improvements increases has eliminated an alternate source of increasing 18 19 revenue to cover the continued rise of cost of operations. There are numerous other issues and concerns effecting us 20 21 all; however, by looking to reality of the existing 22 conditions and situations and viewing it from the 23 perspective and overview, together we can make it better. 24 Accordingly, I respectfully ask all of us to take a 25 long-term overview of the matter before us and lead everyone

1 to a position of cooperation and positivity for the benefit 2 There's enough dissension in the world, we don't of all. 3 have to add to it in this forum. Thank you for allowing me this time and for 4 listening and taking into consideration what I said. 5 If you have any questions or would like me to expand on any 6 7 specific items, I'd be happy to do so in this forum or any 8 other of your choosing. Thank you very kindly. 9 MR. CHERSON: I have a quick question, 10 Mr. Zaretsky. Thank you very much. You said -- and maybe I understand what you're talking about -- but for the benefit 11 12 of the Board, you said your arrears have increased 13 significantly. 14 MR. ZARETSKY: My arrears? Yes. MR. CHERSON: Your arrears have increased 15 16 significantly. Are you referring to rental arrears? 17 MR. ZARETSKY: I'm referring to residential rental arrears, the number of people, and the dollars that are 18 19 owed. 20 MR. CHERSON: Okay. Can you be a little more 21 specific with regard to that, how it's changed let's say 22 over the past two years or three. 23 Yeah. Well, we've always tried to MR. ZARETSKY: 24 work with our tenants. Again, as I said, court is the last 25 option. If we're doing that then we've exhausted everything

## eScribers, LLC

(800) 257-0885 Ext 7 | reporting@escribers.net | www.escribers.net

1 else.

2 Typically we used to run about 8 to 9 percent in 3 arrears and of that maybe 2 percent were more than a month 4 in arrears, which was pretty good. We'd work with people. 5 Today, I'm averaging about 17 to 20 percent of my tenants The vast majority of them are still a month 6 are in arrears. 7 It's June now, they owe May and June and most of behind. 8 them will pay in the month of June for May and be a month 9 behind. However, the handful of people, the minority of the 10 tenants that take advantage of it, I'm owed over a half a 11 million dollars from eight tenants and there's nothing that 12 I can do about it.

13 I have situations where somebody -- before COVID --14 we were in court with them, nothing was happening, COVID came, she didn't even bother to give the statement that she 15 was affected by COVID, she didn't bother to do anything, she 16 17 didn't fill out any information, apply to any of the 18 services we gave them. It was three years -- a year ago she 19 moved out, but she put someone in the apartment who was 20 paying her rent and I couldn't even talk to that person or I 21 was told by counsel I could go to jail. Just two weeks ago, 22 the Court -- and there was no legal reason for the Court not to issue this before -- the Court issued the eviction 23 24 notice, we put it out and served the tenant, the person 25 moved out in the middle of the night. I'm out \$58,000,

> eScribers, LLC (800) 257-0885 Ext 7 | reporting@escribers.net | www.escribers.net

1 three years worth of rent. Nothing.

2 So this is the problem. People have an issue and 3 we understand it and if you take away the landlords right to increase it where it's appropriate, okay? What you do is 4 5 you create a situation where more people fall in arrears and you can't maintain the buildings. You just can't do it. 6 7 Everything's going up and there are costs involved that 8 people aren't even aware of. I made a decision -- the 9 gentlemen that was speaking about a -- or the lady was about 10 an elevator in the being. I had an elevator, it needed to be done. I did it, I made a deal, I was going to take three 11 12 months to have it out, another elevator in the building, not 13 a problem. Got the permits, got everything done. Yonkers 14 decided they were changing the way they were going to do it. Instead of three months, my elevator was down 16 months. 15 No fault of my contractor, it cost me more money, Yonkers just 16 17 couldn't get their act together. This is the type of things that we are up against that don't come out in these forums 18 19 like this.

20 Most of the landlords here are small landlords. 21 They put a lot of heart and soul in it, they're working 22 Saturdays, they're working nights, if a boiler goes down, 23 they care. It's not that they're sitting there ignoring it. 24 All we're asking for is not to put the burden on the 25 tenants. That's not fair either. We're not Con Edison, we can't go to PSC and say we want a 12 percent increase and
 get it. But share it. Share the burden.

You know, I had written something and they asked me to take it out because it was too long but basically it was saying if someone's paying \$1,500 a month and you give them a 5 percent increase, that's, what? \$75 a month, that's less than a cup of coffee a day at a gas station. It's less than the \$6 bottle of water that someone's going to buy that we see everybody walking around with.

10 Don't put it all on anybody. The tenants should not bear the full burden, but the landlords can't bear the 11 12 full burden either. We're just asking for reasonableness 13 for all of us to get through this thing. As I've said, we have to work on this together. We're not adversarial. 14 Ι make money from my properties, people live in them. 15 I want to make that money and I want them to have a good place to 16 give and I want to be able to maintain it and give them the 17 services that they deserve. There's a balance and it cost 18 19 money. We're not the ones making the rules in Washington. 20 We're not the ones that are driving the cost up of oil and 21 Gas, if you can get it, which you can't get it now, gas. 22 has sky rocketed. And even if you spent the money and you converted from oil to gas like everybody was being pushed to 23 24 do, what happened? Okay. You bought the gas for less but 25 Con Ed tripled the transportation costs because you have to

1 use their lines.

4

2 MR. CHERON: You're talking about natural gas; 3 right?

MR. ZARETSKY: Natural gas.

5 MR. CHERSON: All right. I just wanted to be 6 clear.

7 Natural gas. I apologize. MR. ZARETSKY: Natural 8 Not oil -- gas oil for gasoline. So these are things qas. 9 that are beyond our control and you're right, it's not fair. 10 It's not, but you can't put the burden solely on one group of people. That's not fair. It's not fair to put it all on 11 12 the tenants, it's not fair to put it all on the landlords. 13 That cup of coffee, if 30 tenants give up that cup of 14 coffee, now the landlord has a pot of coffee that he can use to do what he has to do. And it's probably -- it's not 15 going to be enough anyway, but at least it's a start and you 16 17 can maintain and do things right.

The gentlemen spoke about COVID. 18 My staff was 19 They were great. And despite my numbers being down great. 20 and everything, I gave everybody in my organization a bonus 21 for working and doing. They're on the front lines. And 22 then they got screwed because the unions wouldn't let them go get the shots when they first came out because they 23 24 weren't deemed essential workers. Well, if they're not 25 essential workers, who are? So there was extra money you

had to spend, like the gentlemen said, we all sanitized, we
 bought materials, we did the right thing. We're just asking
 you guys to do the right thing. That's all.

If I could answer anything else, I'm happy to. I
that you for your time. I thank you for listening to me.
And I just ask you to lead. Don't about a sheep, lead.
Look at the facts, make the decision based on the facts and
be fair. That's all. Thank you very much.

9 MR. STECKER: All right. The next speaker is 10 George Nukho, it's, N-u-k-h-o.

MR. NUHKO: Hello, ladies and gentlemen. My name
is George Nuhko, I am Vice President of the Westchester
Owners' Association.

14 I'm here because a lot of my colleagues have said some very, very important things and what I want to make 15 16 clear is that not all property owners are large landlords. A lot of us are small landlords. We rehab small buildings, 17 10-unit buildings and we really care about our tenants. 18 We 19 take pride in what we do. The reason why I'm dressed this 20 way is because I work two jobs. And I am a landlord and 21 when I go to my buildings, I'm picking up the garbage on the 22 floor, I'm picking up the weeds as I see them. When I see 23 my tenants, I like to say hello to them, we have a good 24 relationship because we do the right thing. As a property 25 owner, we do the right thing. We care, it's our property,

1 it's our building, when somebody comes and they see us
2 they're like, that's my building, this is what I do. We
3 want our tenants to live a good life. We take pride in what
4 we do by providing good housing.

5 We provide good housing, we employ people, we provide people with jobs, we support our local businesses, 6 7 our hardware store, our locksmith, we have the father and 8 son team that come to sand the floors. We have people that 9 we give back to that we help create communities. We create 10 When we do not have the funding that we need to be work. able to run our businesses at a level that we think is 11 12 appropriate, which is a level that we think our tenants 13 deserve, we have to start making decisions and it's not 14 decisions that we want to make because you know we're trying to profit more. We're not. 15

When we're faced with an increased insurance, 16 water, that makes no sense whatsoever, look the price of 17 In my other business, which I work in a repair 18 fuel costs. 19 shop, people come -- there's not one person that fills up their car and doesn't freak out that their little Honda's 20 21 taking \$50 of gas but, you know, at least they kind of 22 almost determine like, well, I'm not going to drive this week to go here or there because I can't afford the gas. 23 As 24 a property owner, we still got to give the heat. We still 25 have to give the same amount of heat, we got to still give

the same amount of hot water. 1 So these costs that come up 2 that no one can explain because we live in a world that we 3 can't predict, who's going to pay back the driver that extra 4 \$200 in gas that they spent that month because they still I don't think the government's giving 5 got to go to work? any reimbursements. Who's paying back the landlord that's 6 7 not filling a ten gallon tank, the thousand gallon tanks.

8 The amount of increases are exponential in our 9 world. Doors have went up from \$30 to \$60. The amount of 10 building material has went up, paint has went up. When I have a tenant that calls me to perform a repair in an 11 12 apartment, when we go in and the cabinet on the walls are 13 bad and broken and the other ones are okay, I don't want to 14 change one cabinet. I want to make them all match because I think it's only the right thing to do. But if we're limited 15 to what we can do, we have to make ends meet in our 16 mortgage, our insurance, our utilities, those come first 17 because the City of Yonkers has had no problems fining us 18 19 for not paying our water bill on time. They've had no 20 problem giving us \$200 tickets because our face mask is on 21 our floor because when our super checked the building at 22 8:00, somewhere between 8:00 and 12:00 when the super was in the apartment performing a repair, Code Enforcement came by 23 24 and they give us a \$200 ticket that we can't fight. You 25 know, there's a lot of good landlords and there's a lot of

But we do run into a bad tenant once in a 1 good tenants. 2 And when you get a bad tenant, as these people said, while. 3 that one bad tenant cost us damages to the apartment that 4 exceed the security deposit by multiples. And how do we 5 recover from that? How do we recover from an apartment where people damage the apartment and walk away leaving us 6 7 with 6, 7, 8, \$10,000 in damage? How do we recover from an 8 apartment where people were chain smokers and they left and 9 the walls are yellow and the floors smell? How do we deal 10 with that? This cost a lot of money and none of the 11 increases that we are getting are compensating us for that 12 because although everybody wants to look at the monetary 13 thing, the thing right now, how are we dealing with the increase in fuel costs? There's nothing that's built into 14 these increases that say, you'll get 5 percent but when your 15 costs go up we will follow the curve. There's no following 16 17 the curve.

I have a tenant here today that came on her own 18 19 will because she said, you know, George, you're a good 20 landlord and I want people to hear that you're good. And 21 what I could tell you in our industry is people -- no one 22 wants to pay more. I don't want pay more. You shouldn't pay more, but this goes beyond your capacity of what you can 23 24 decide on. It goes beyond my ability as to what I could 25 determine. But people tend to not really complain when

1 they're getting value for their money.

If I'm giving a tenant good services, yeah, nobody wants to pay more but they'll be happy when I can go in and change all the cabinets, not one cabinet. When I got to fix a bathroom shower body and I'm changing that one tile or those four tiles so she got four white tiles and the rest of the bathroom is pink because that's all that we can do and that's all that we're required to do. Why?

9 I mean, we need increases. We need to be able to 10 save, we need to be able to prepare ourselves for a rainy 11 We've all been told that. I feel terrible that I'm day. 12 not buying from the hardware store. They're calling me to 13 say, George, what did I do to upset you? Please tell me 14 what it is and I'll make it right. You didn't upset me, I just don't have the funding. We can't afford it. 15 There's things that we have to spend on and there's things that we 16 17 can work with. And the things that we're working with are I don't want it to hurt my tenant. 18 hurting these people. Ι 19 don't. But, you know, we've been taking the beating for 20 For years we've been taking the beating and now years. 21 COVID came. Nobody saw COVID. Nobody knows that the price 22 of a car now is 25 percent more than what it should be. Nobody saw that the price of gas is going up, but like I 23 24 said, you could choose not to drive. I can't say I'm not 25 going to give you hot water, I just can't afford it.

1 I'm asking that you think beyond today, beyond 2 yesterday. We need to be able to prepare ourselves to 3 whether the storm. And all I need is one bad tenant that 4 can cost me thousands of dollars because either, A, they 5 know how to gain the system, which I'm sure no one here agrees to, but I've had a fair number of tenants come to my 6 7 office or when I went to their house and I saw all brand new 8 furniture. I just saw a brand new Honda in front of the 9 driveway, but they haven't paid me two years of rent and I'm 10 asking him, well, wait a second. What's going on here? You 11 haven't paid me but you got a brand new car? Well, Cuomo 12 said you can't evict me and the court's are not going to 13 evict me, so do what you got to do. That's not fair. 14 That's really not fair.

It often costs -- what that one tenant took from us 15 is going to affect people like her that has nothing to do 16 with it because we don't have the funding to just give and 17 give and give. There is a breaking point. 18 I can't write a 19 check if it's not going to clear. I mean, I just hope that 20 you guys understand, we're not here because we're greedy 21 landlords. We're proud people. We're here -- I don't want 22 to say fighting, but we are debating that there is a reason behind what we're doing and it's not because we're trying to 23 24 get rich, but we're definitely not proportional with the 25 curve. We're not.

How do we get through this gas issue? Utility
 issues? I mean, you know, we all have an opinion on that,
 but you're not going to be able to fix it. You're not going
 to be able to fix what Con Edison's doing.

5 You know Con Edison digging the street in front of one of the buildings kinked my water main. Kinked it. 6 7 Where the tenants are not getting water pressure. Con 8 Edison was kind enough to fill the whole. I got pictures if 9 anybody wants to see it. They denied that they did it. I 10 had to go to the City of Yonkers. I pulled ten years of the 11 file. I said I want to know everyone that opened the 12 Con Edison opened the street three times. They street. 13 bent the water main, I'm get a bill for \$16,000 to fix the 14 water main, Con Edison wants to tell me that I got to go through their legal department and it could take six to 15 eight months. I mean, honestly, because we're the small 16 That's not fair to us. That's not fair. 17 guy?

We're getting beatings like this from all different 18 19 angles. I mean part of this is venting because you really 20 need to understand that one tenant that leaves us with an 21 exuberant bill, how do we recover from that? How is that 22 any different than the price of gas that everybody's paying? We're not putting it through our insurance. 23 Our insurance 24 isn't going to pay it. We have deductibles and if we do 25 have a situation like I do where we have to go through

insurance, our insurance makes us pay it threefold when we
 have to renew our rates because insurance companies can do
 that. Because Con Edison can do that. It's not fair. It
 really isn't fair. That's all I have to say.
 MS. BARNES: Thank you.

MS. STEWART: Thank you.

6

7 MR. STECKER: The next speaker is Regina Banks, I 8 think it says.

Thank you. Hello, everyone. 9 MS. BANKS: My name 10 is Regina Banks, as you heard. I am a tenant of George 11 Nukho. I just want to say, I've been in my apartment for 12 12 I've never been late on my rent. Every time I made years. 13 a phone call to my landlord, they came. Whether it was two 14 days, the same day, they've always been greet with me. Ι heard you earlier saying how the tenants -- why would they 15 16 want to pay more money? But everything has gone up. When I say everything from groceries, I used to go to the store 17 with \$100, I get four bags. Now I'm getting two bags. 18 Gas, 19 cabs, anything has gone up. I don't want to pay extra for 20 rent but it is what it is. I'm not saying put it on the 21 tenants or the landlords.

Like a lot of these landlords are saying, find a way to help everyone so that we can continue to get the great services that I get. I still want to be able to have the maintenance man come and fix my toilet when it's leaking

1 or have the -- when the water's not running right, I want it 2 to be done the right way. 3 I want to live in a great neighborhood and be able 4 to still get the things that I need. And that's all I have 5 That's why I came. And I -- that's it. to say. If you have any questions, I'm here. Thank you. 6 7 MR. STECKER: All right. The last speaker on the 8 list is Ken Nielson. 9 MR. NIELSON: No, I was supposed to be --10 MR. STECKER: Oh. Okay. Anyone else here tonight 11 who wanted to speak? 12 UNIDENTIFIED SPEAKER: Yes. 13 UNIDENTIFIED SPEAKER: One more person. 14 MR. STECKER: Okay. I don't have you signed up, 15 but I think you came in later. I mean it's up to you, 16 Chair, whether you want to --17 MS. BARNES: Yes, you may come up. MR. SPITZER: Good evening, ladies and gentlemen. 18 19 My name is Charles Spitzer from Yonkers True Value Hardware. 20 MS. BARNES: Wait a minute. What is your name? 21 Charles -- spell it, please. 22 MR. SPITZER: Charles, C-h-a-r-l-e-s, Spitzer, 23 S-p-i-t-z-e-r. 24 MS. BARNES: Thank you. 25 MR. SPITZER: I've never speaken [sic] before in

eScribers, LLC

(800) 257-0885 Ext 7 | reporting@escribers.net | www.escribers.net

1 public, so please forgive me.

2	I am in Yonkers True Value Hardware since May of		
3	2000 and we had a decent family business. We've been		
4	running the business, we're dealing with landlords, private		
5	people, trying to accommodate them, we go the extra mile.		
6	Every since 2019 we started to hear the rumors that		
7	something may be happening in the supply business and		
8	unfortunately		
9	MR. CHERSON: In what business? I'm sorry.		
10	MR. SPITZER: In the landlord supply business.		
11	MR. CHERSON: Thank you.		
12	MR. SPITZER: Building supply business.		
13	Landlords we have existing customers, landlords,		
14	small carpenters, contractors, small teams that used to from		
15	time to time come in and order kitchen cabinets; metal fire		
16	doors; little flooring; like a nice full package to fix up		
17	apartments, okay? They got a vacant, we knew that some		
18	businesses going to be rolling from landlords. Some		
19	landlords they have their own teams or some small carpenter		
20	teams that they used to I used to go out there and help		
21	them measure.		
22	Ever since mid 2019, my business took at least a 50		
23	percent hit on supply. We're still in business, but we		
24	majorly struggle. I haven't been late with the City of		
25	Yonkers to pay we have we own the building, but		

eScribers, LLC (800) 257-0885 Ext 7 | reporting@escribers.net | www.escribers.net

1 there's only the hardware store. We were never late, we're 2 paying the real estate tax and water since 2019. We do 3 struggle. We're late, we pay late fees, okay? A little bit whenever we can throw in some money and when we find our 4 5 existing landlords that still buy from us, what happened? Why don't you buy anymore no more cabinets; no kitchens; no 6 7 sinks; no counters; no flooring; no doors; wood doors; fire 8 doors? They said, we don't have the money anymore to put 9 into the apartments. We won't be able to get it out of 10 there.

11 So that's what happened and the same thing with --12 I found some of the small carpenters, I said I fired my 13 I'm happy if I get a small job here and there whole team. 14 and that's all. If I need -- if it's small items, I'm still going to get it here but no more big orders. So what I had 15 to do is going not to full competition, a little bit 16 competition with my friend Louie. We tried to go to the 17 Bronx, not to be in his way but I sometimes work 17, 18 18 19 hours a day now not being able -- hardly making ends meet 20 just because of the law that landlords cannot raise the 21 rents in their apartments for -- to be able to put in money 22 back into the apartments to fix it up, to make nice 23 apartments.

24That's all I have to say. I appreciate for you all25listening to me and my concerns. And we hope you can do

anything that will help all of the middle class people to 1 2 come back to full livelihood. Good evening. 3 MS. BARNES: Thank you. 4 MR. CHERSON: I have a question. MS. BARNES: 5 Okay. 6 MR. CHERSON: Can you compare, let's say, 2018, 7 2019 to now. Have you suffered any loss of employees? Are 8 -- do you still --9 MR. SPITZER: Yes. 10 MR. CHERSON: -- have the same amount of employees 11 or what? 12 MR. SPITZER: We have -- one employee left since --13 I mean, we're a small company. We used to have four 14 employees and now we're just three. Sometimes two, sometimes three depending on -- yes. Okay. Thank you. 15 16 MS. BARNES: Okay. 17 MR. STECKER: That's all of the speakers for this 18 evening. 19 MS. BARNES: Okay. All right. Thank you, 20 everybody. 21 MR. CHERSON: And move to adjourn. 22 MR. FINGER: Second. 23 Okay. All in favor? MS. BARNES: 24 MR. BARNES: Aye. 25 MS. ACQUAH: Aye.

MS. SANTIAGO: I. MR. CHERSON: I. MR. FINGER: I. MS. STEWART: I. MS. HAMER: I. Okay. Thank you everybody for coming. MS. BARNES: (Whereupon the proceeding concluded until June 14, 2022.) 

1	CERTIFICATE		
2			
3	The prior proceedings were transcribed from audio		
4	files and have been transcribed to the best of my ability.		
5	I further certify that I am not connected by blood,		
6	marriage, or employment with any of the parties herein		
7	nor interested directly or indirectly in the matter		
8	transcribed.		
9			
10			
11			
12	Marisa D'Antonio		
13	MARISA D'ANTONIO		
14			
15	DATE: 06/16/2022		
16			
17			
18			
19			
20			
21			
22			
23			
24 25			
25			

# Index: \$1,000..agrees

\$	<b>19</b> 9:13 <b>19.25</b> 10:5	9	
<b>\$1,000</b> 7:11 18:4		<b>9</b> 24:2	
<b>\$1,500</b> 26:5	2		
<b>\$1,800</b> 18:5	<b>2</b> 24:3	Α	
<b>\$10,000</b> 31:7	<b>20</b> 24:5	ability 5:16 8:21 21:6 31:24	
<b>\$100</b> 35:18	<b>2000</b> 37:3	access 22:10	
<b>\$13,000</b> 17:16	<b>2018</b> 17:11 18:16 19:12 39:6	accessed 7:9	
<b>\$150</b> 15:12	<b>2019</b> 6:15 11:9 12:22 13:4,18 14:8	accommodate 17:20 37:5	
<b>\$16,000</b> 34:13	37:6,22 38:2 39:7	accomplish 20:14	
<b>\$200</b> 30:4,20,24	<b>2020</b> 8:10	accumulated 8:6	
<b>\$30</b> 30:9	<b>2022</b> 22:3 40:7	achieve 22:11	
<b>\$300</b> 18:24	<b>22</b> 7:24 8:13	Acquah 2:9,10 3:5 5:24 39:25	
<b>\$32,000</b> 8:17	<b>22-family</b> 6:10	act 25:17	
<b>\$450</b> 18:23	<b>25</b> 32:22	acting 2:3	
<b>\$5,000</b> 7:6	<b>29-unit</b> 10:22 12:24	action 8:7	
<b>\$50</b> 29:21	3	active 20:3	
<b>\$58,000</b> 24:25		add 23:3	
<b>\$6</b> 26:8	<b>30</b> 27:13	additional 13:23	
<b>\$6,000</b> 7:24	<b>35</b> 4:24	address 20:8	
<b>\$60</b> 30:9	5	adjourn 39:21	
<b>\$75</b> 26:6	3	advance 12:11	
	<b>5</b> 26:6 31:15	advantage 24:10	
1	<b>50</b> 37:22	adversarial 26:14	
<b>10</b> 15:11		adversaries 20:9	
10-unit 28:18	6	Advisory 13:21	
<b>11.5</b> 12:13	<b>6</b> 12:14 31:7	affect 33:16	
<b>12</b> 7:22 26:1 35:11	<b>65</b> 20:5	affected 18:6,7 21:4 24:16	
<b>12:00</b> 30:22		affecting 18:5	
<b>13th</b> 3:18	7	afford 5:13 14:22 15:4 19:2,4,12	
<b>14</b> 40:7	<b>7</b> 31:7	29:23 32:15,25	
14th 3:22	<b>7:00</b> 3:22	afraid 18:21	
<b>15</b> 7:21 15:11		age 13:10	
<b>16</b> 25:15	8	agencies 22:10	
<b>17</b> 24:5 38:18	<b>8</b> 9:12 10:4 24:2 31:7	aggravation 7:15	
<b>18</b> 38:18	<b>8:00</b> 30:22	agrees 33:6	

## aide 8:13

Alan 19:23 20:3

allies 20:10

allowed 20:8

allowing 23:4

alternate 22:18

**Amanda** 10:10

amount 29:25 30:1,8,9 39:10

angles 34:19

announcement 3:16

anymore 18:17 19:7,8,10,13 38:6,8

apartment 7:25 8:2 9:19 10:22 11:2 12:24 13:21 24:19 30:12,23 31:3,5, 6,8 35:11

apartments 5:4,14 9:11,14,24 12:25 37:17 38:9,21,22,23

apologize 27:7

appears 22:3,9

apply 11:8 24:17

approach 6:23 8:18 22:7,9

approve 14:18

approved 11:20 12:14 16:23

approves 14:19

approximately 13:13

April 22:3

arrears 22:6 23:12,14,15,16,18 24:3,4,6 25:5 artificially 11:17 assist 22:10

assistance 7:19 21:3

assisted 11:6

Association 28:13 assume 4:16

attempt 8:12

attorney 8:14 averaging 24:5

aware 25:8

Aye 3:5,6,7,8,9,10 39:24,25

**back** 7:21 18:25 29:9 30:3,6 38:22 39:2

39:2

В

**bad** 9:18 16:11 30:13 31:1,2,3 33:3

Badru 2:11

bags 35:18

balance 15:16 22:12 26:18

Banks 35:7,9,10

bare 11:20

Barnes 2:3,6,12,13 3:4,13,15 4:10, 15,18 5:23 14:3,5 15:9 19:21 35:5 36:17,20,24 39:3,5,16,19,23,24 40:6

based 16:9 28:7

basically 26:4

bathroom 32:5,7

bear 26:11 beating 32:19,20

beatings 34:18

beautiful 10:2

bedroom 15:13

behalf 6:6

benefit 21:21 23:1,11

bent 34:13

Benz 19:4

big 17:20,24,25 38:15

bigger 17:15

bill 30:19 34:13,21

**bills** 19:8

**bit** 14:2 38:3,16

**board** 6:8 11:12,13,14,16,21 12:6,19 13:3 14:18,19 16:11,12,17,23 20:8 23:12 **body** 32:5

**boiler** 25:22

**bonus** 27:20

**bother** 24:15,16 **bottle** 26:8

### Index: aide..capital

bought 26:24 28:2

branched 17:10

brand 6:23 33:7,8,11

break 18:22

breaking 33:18

bring 15:9 17:14

broken 30:13

Bronx 38:18

**building** 6:10 7:5,23 9:11,25 10:5, 22,25 11:2,18 12:7,17,24 17:20,22 18:10 22:4,17 25:12 29:1,2 30:10,21 37:12,25

**buildings** 5:4 9:13,19 12:3 14:14,16 18:1 25:6 28:17,18,21 34:6

**built** 31:14

**burden** 11:16 15:6 16:5 21:23 25:24 26:2,11,12 27:10

burdened 15:14 16:25 17:1

**business** 6:13 17:10 18:6,14 19:11, 18 29:18 37:3,4,7,9,10,12,22,23

**businesses** 11:24 29:6,11 37:18

buy 6:25 26:8 38:5,6

**buying** 32:12

# С

C-A-R-O-Z-Z-A 4:5 C-H-A-R-L-E-S 36:22 C-O-R-O 4:4 cabinet 30:12,14 32:4 cabinets 32:4 37:15 38:6 cabs 35:19 call 2:5 3:12 4:3 13:25 17:14 35:13 calling 32:12 calls 30:11 camera 7:1,4,13 cap 13:5 capacity 31:23 capital 6:2 13:5

Index: car..created

car 13:2 19:6 29:20 32:22 33:11 care 11:1,2 14:14 25:23 28:18,25 caring 21:18,20 **Carozza** 4:1,5,22,23 5:22 carpenter 37:19 carpenters 37:14 38:12 chain 31:8 chair 2:1,3,5 3:1,11,25 4:12 13:20, 24,25 14:1 36:16 change 14:15,20 30:14 32:4 changed 23:21 changing 25:14 32:5 charge 18:23,24 charging 21:8 Charles 36:19.21.22 **cheap** 19:6 cheaper 18:11 check 17:23 33:19 **checked** 30:21 **CHERON** 27:2 **Cherson** 2:16.17 3:7 10:11 23:9.15. 20 27:5 37:9,11 39:4,6,10,21 40:2 Chester 10:22 12:9.12 children 20:11 **choice** 13:8 choose 32:24 choosing 23:8 **cities** 9:12 City 3:22 5:1 30:18 34:10 37:24 **class** 39:1 clean 8:3 clear 27:6 28:16 33:19 climbing 22:3 **closed** 11:24 closer 18:21 **co-owner** 17:9 co-vice 13:20

coached 20:11 **Code** 30:23 coffee 26:7 27:13,14 colleagues 28:14 collect 5:17 collecting 21:8 collection 8:8 color 7:9 combined 20:13 commercial 11:17,19,22 12:3,4 **commission** 12:10.14 commitment 10:17 **common** 10:19 **communities** 21:12,13 29:9 community 21:16 companies 8:25 35:2 company 6:10 39:13 compare 39:6 compensating 31:11 competition 38:16,17 complain 31:25 complaints 7:3 complete 14:8 component 12:4 **Con** 20:23 25:25 26:25 34:4,5,7,12, 14 35:3 **concept** 20:12 concerns 22:20 38:25 concluded 13:15 40:7 conclusion 16:22 17:2 Conclusions 8:18 **condition** 9:10,15 conditions 22:22 conduct 6:13 confirmed 8:11 conglomerate 17:25 conglomerates 21:7

consideration 23:5 **consume** 12:16 consuming 22:13 contact 3:23 continually 11:23 continue 6:25 8:23 9:14 13:20,24 14:4 22:5 35:23 **continued** 7:22 22:19 continues 19:10 contractor 4:23,25 25:16 contractors 5:15 37:14 contradiction 21:12 contribute 21:20 control 12:8,16,17,18,21 13:2 15:24,25 27:9 converted 26:23 cooperation 23:1 correctly 7:20 **cost** 5:3,6,8 7:5 12:8,13,15 15:23 16:20 18:10 22:19 25:16 26:18,20 31:3,10 33:4 **costing** 9:13 20:22 **costly** 22:13 **costs** 7:11 15:25 17:12 21:9,24 22:4 25:7 26:25 29:18 30:1 31:14,16 33:15 counsel 13:21 24:21 counters 38:7 County 5:1 14:22 couple 5:5 court 8:13 22:12 23:24 24:14,22,23 court's 33:12 cover 21:9 22:19 covered 21:1 **COVID** 6:13 7:2 8:10 11:4 17:11,22 20:7 24:13,14,16 27:18 32:21 crazy 17:23 create 21:25 25:5 29:9 created 11:20

creatively 8:21 crutch 12:3 Cuomo 33:11 cup 26:7 27:13 current 22:2 curve 31:16,17 33:25 customer 17:19 customers 19:1,2,5 37:13

D

**D-I-R-E-S-T-A** 6:1 damage 31:6,7 damages 8:8 31:3 darn 13:3 date 8:13 day 10:25 11:25 26:7 32:11 35:14 38:19 days 13:10,14 35:14 deadly 11:6 deal 20:5 25:11 31:9 dealing 15:25 16:1 31:13 37:4 debating 33:22 decades 16:24 decent 14:11,17 37:3 **decide** 31:24 **decided** 7:17,19 8:3 25:14 decision 6:21 7:8 8:15 25:8 28:7 decisions 29:13,14 deductibles 34:24 **deemed** 27:24 defend 11:5 **demand** 14:16 demonstrate 20:14 denied 8:12 34:9 department 34:15 depending 39:15

**deposit** 8:5 31:4 deserve 14:17 26:18 29:13 design 7:8 desired 20:18 determine 16:18 29:22 31:25 determining 22:16 developed 6:19 diesel 18:9,11 difficult 9:14 difficulty 22:11 digging 34:5 Dilare 6:9 direct 13:17 21:12 **Diresta** 6:1,2,4,8 disrepair 21:10 disrespect 22:14 disseminated 11:8 dissension 23:2 District 3:19 dollars 18:24 21:17,19 23:18 24:11 33:4 doomed 21:25 door 18:21 doors 30:9 37:16 38:7,8 **double** 15:12 dozen 13:13 dressed 28:19 drive 21:9 29:22 32:24 driven 8:20 driver 30:3 driveway 33:9 driving 26:20 due 5:57:3 Ε earlier 13:22 35:15

## Index: creatively..equality

economic 13:7 economy 11:11 16:2 20:21 Ed 26:25 **Eddie** 2:3.12 Edison 20:23 25:25 34:5,8,12,14 35:3 Edison's 34:4 effect 9:1 13:19 20:18 effected 15:1 effecting 22:20 effort 20:14 21:17,19 efforts 10:20 eight-camera 7:9 elderly 15:1 electric 12:8 20:23 elevator 12:25 13:9.12.15 15:2 25:10,12,15 eligible 16:7 eliminated 22:18 elimination 22:17 **Eliot** 2:16 **Elsa** 2:7 employ 29:5 employed 7:17 8:10 employee 39:12 employees 21:4 39:7,10,14 employer 8:11 enacted 6:15 end 15:9 ends 30:16 38:19 energy 10:16 Enforcement 30:23 engage 8:24 entire 20:17 entities 21:8,11 entitled 13:22 equality 20:4

equipment 5:6 9:1 **ER** 7:16 ERAP 7:16,19 8:12 escalating 21:24 essential 27:24,25 estate 6:10 21:7 38:2 estimate 17:17 estimated 7:5 **ETPA** 21:1,23 evaluations 20:20 Evelyn 2:14 evening 2:1,2,4 3:12 6:8 9:6 15:21 17:8 19:25 36:18 39:2,18 eventually 19:16 everybody's 34:22 Everything's 18:18 25:7 evict 33:12,13 evicted 8:16 eviction 7:18 24:23 exacerbated 20:6 exceed 22:5 31:4 **excuse** 7:22 exhausted 23:25 existing 22:21 37:13 38:5 expand 23:6 expected 11:4 20:23 expenses 5:3 8:20 17:12 expensive 10:6 experience 22:14 explain 30:2 explains 6:12 exponential 30:8 exterior 5:4 extra 10:3 14:2 27:25 30:3 35:19 37:5

extraordinary 22:4

exuberant 34:21

F face 30:20 faced 29:16 fact 15:3 22:16 factor 22:15 factory 6:22 facts 16:18,21 17:2 28:7 failures 7:16 fair 9:19 14:9 20:4 22:12 25:25 27:9, 11,12 28:8 33:6,13,14 34:17 35:3,4 **fairly** 16:10,13 fall 25:5 fallen 11:23 falling 11:22 families 21:15 family 10:21 20:3 37:3 family-owned 6:9 father 29:7 fault 18:25 25:16 favor 3:4 39:23 features 6:21 feel 32:11 fees 5:7 6:24 7:6 8:8 38:3 feet 21:24 fell 11:11 fellow 14:11 fight 30:24 fighting 33:22 figures 22:5 file 7:18.19 8:2 34:11 **filed** 7:14,20 filing 7:7 8:12 fill 11:20 24:17 34:8 filling 30:7 fills 29:19

Index: equipment..full

finally 17:3 financially 8:22 15:14 find 10:19 15:8 35:22 38:4 fine 13:8 Finger 2:18,19 3:3,8 4:2,7 39:22 40:3 **fining** 30:18 finished 13:23 fire 37:15 38:7 **fired** 38:12 fix 10:2 22:1 32:4 34:3,4,13 35:25 37:16 38:22 fixed 12:10,11 14:23,25 flat 15:12 floor 13:16 28:22 30:21 flooring 37:16 38:7 floors 12:24 29:8 31:9 **fluid** 18:9 follow 4:16 31:16 food 20:22 force 15:15 forgive 13:21 37:1 forgiving 20:2 forum 23:3,7 forums 25:18 found 38:12 fourth 13:16 Frank 4:1,4,23 5:21 10:15 frankly 13:3,7 freak 29:20 frequent 7:3 frequently 13:11 friend 38:17 front 27:21 33:8 34:5 frustrating 10:18 fuel 5:7 18:9 29:18 31:14 full 26:11,12 37:16 38:16 39:2

furniture 33:8				
G				
gain 33:5				
gallon 30:7				
gap 11:20				
garbage 20:24 28:21				
<b>gas</b> 12:8 17:18 18:18 20:22 26:7,21, 23,24 27:2,4,7,8 29:21,23 30:4 32:23 34:1,22 35:18				
gasoline 27:8				
gave 24:18 27:20				
gentlemen 25:9 27:18 28:1,11 36:18				
George 28:10,12 31:19 32:13 35:10				
Gina 17:7				
Giselle 9:5,6				
<b>give</b> 12:23 15:10,12,13,15 17:17 24:15 26:5,17 27:13 29:9,24,25 30:24 32:25 33:17,18				
giving 30:5,20 32:2				
glad 9:7				
<b>goals</b> 21:13				
<b>good</b> 2:1 6:8 9:6,15,21 15:21 16:11 17:8,11 19:25 20:4 21:15 24:4 26:16 28:23 29:3,4,5 30:25 31:1,19,20 32:2 36:18 39:2				
government's 30:5				
granted 6:16				
great 20:5 27:19 35:24 36:3				
greedy 33:20				
greet 35:14				
proceries 35:17				
ground 10:19 20:18				
group 21:24 27:10				
guess 19:20				
guideline 22:16				
ideline 22.10				

guidelines 9:8 11:12,13,14 14:18,

19 21:23 **JUY** 34:17 guys 9:21 28:3 33:20

# н

nalf 6:22 24:10 Hall 3:22 lamer 2:22,23 3:10 40:5 nand 18:22 21:4 nandful 24:9 nandling 8:18 nands 21:11 nands-on 10:24 nappen 9:17 12:9 nappened 20:5 26:24 38:5,11 nappening 16:1 20:21 24:14 37:7 nappy 23:7 28:4 32:3 38:13 nard 15:22 nardware 7:10 29:7 32:12 36:19 37:2 38:1 **HD** 7:9 near 10:18 14:12,13 31:20 37:6 neard 35:10,15 nearing 3:2,21 neart 21:18,20 25:21 **1eat** 20:22 29:24,25 nelped 11:8,19 nigh 16:20 18:12 nigh-end 19:6 nike 15:11 nistorically 4:12 **nit** 18:2,3,15 19:16,19 37:23 nome 18:3,7 nomeowner 18:15 **Honda** 33:8 londa's 29:20

# Index: funding..increases

honestly 34:16 hope 10:7 15:7,17 33:19 38:25 hoped 11:25 hot 30:1 32:25 hours 38:19 house 8:5 33:7 housing 15:4 20:4 21:16 29:4,5 **Howie** 10:13,21 **HSTPA** 6:15 11:10 12:22 13:4,18 14:8 hurt 32:18 hurting 32:18

L

i-k-o-f 10:15 **IARE** 8:2 identify 4:20 7:12 identifying 6:6 13:22 ignoring 25:23 imagine 10:17 imbue 20:12 impacted 16:2 implore 17:3 imploring 14:9 important 5:16 28:15 improvement 13:5 improvements 22:17 include 21:17,19 including 6:23 income 8:22 9:2 12:7 14:25 incomes 14:23.25 **increase** 5:8 7:7 8:3,23 9:10,20 12:12,14 14:10,23 15:5,13 19:14 22:16 25:4 26:1,6 31:14 increased 13:5 22:7 23:12,15 29:16 increases 6:16 11:20 16:23 20:23

21:8 22:18 30:8 31:11,15 32:9

Index: increasing..lose

increasing 22:18	_
increments 12:11	_
incur 6:24	j
individual 4:21 7:12 16:12 20:16 22:17	J
individually 6:6	j
individuals 4:13 20:13 21:25	j
industry 31:21	J
ineffective 22:14	
inflation 9:12 10:4 11:15 12:18 16:2 22:2	ŀ
influence 12:7,15,20	k
information 11:8 16:8 24:17	k
input 16:18	k
input's 16:19	k
insisted 6:20	k
install 7:4,8	k
installation 6:23,24 7:1	k
installations 8:25	k
installed 7:10	k
instance 17:16	k
instituted 8:7	k
insufficient 6:16	_
insurance 5:7 29:16 30:17 34:23 35:1,2	-
intentions 8:15	l
interested 21:11	l
interior 5:4	l
investment 16:10	Ľ
investments 21:16,18	l
involved 25:7	
iphone 7:10	la
issue 24:23 25:2 34:1	
issued 24:23	
issues 21:4 22:20 34:2	
items 23:7 38:14	li L
	la

J

jail 24:21 January 7:24 8:13 job 5:11 16:21 18:20 38:13 jobs 5:12 18:20 28:20 29:6 June 3:18,22 24:7,8 40:7

# Κ

Ken 2:18 22:14 36:8 kid's 18:22 kids 18:8 kind 17:19 29:21 34:8 kindly 23:8 kinds 16:1 kinked 34:6 kitchen 37:15 kitchens 38:6 knew 37:17 knock 20:15 knocked 20:18

# L

labor 7:6 19:7 lack 11:20 ladies 28:11 36:18 lady 25:9 Lamont 2:11 landlord 10:24 14:11 16:12 18:9 27:14 28:20 30:6 31:20 35:13 37:10 landlords 5:9,16 7:18 10:3 14:12 15:22 16:8,20 17:13,15,25 18:17,25 19:13,18 25:3,20 26:11 27:12 28:16, 17 30:25 33:21 35:21,22 37:4,13,18, 19 38:5,20 large 21:7 28:16 late 35:12 37:24 38:1,3 laws 11:10 12:22 13:4,18 14:8 lay 21:23 lead 22:25 28:6 leaking 35:25 lean 12:3,4 learned 7:18 **lease** 15:15 leasing 11:22 leaves 34:20 leaving 31:6 left 7:23 8:1 31:8 39:12 legal 8:7,8,13 20:4 24:22 34:15 lessons 20:12 level 29:11,12 license 5:7 licensed 4:25 5:15 licensing 7:6 life 13:1,17,19 21:15 29:3 limited 21:17,19 30:15 limits 4:12,17 lines 27:1,21 lineup 20:15 **list** 4:1 5:25 9:4 10:10 17:6 36:8 Listen 14:7 listening 23:5 28:5 38:25 live 9:16 18:8 26:15 29:3 30:2 36:3 **livelihood** 18:7 39:2 lives 11:3 13:16 living 9:9 15:4 local 4:23 29:6 locksmith 17:9 29:7 long 26:4 long-term 21:25 22:25 longer 12:2 looked 17:1 lose 19:10,11

law 6:15 14:7 38:20

# Index: losing..open

losing 5:12 loss 7:14 9:2 18:24 39:7 lost 17:18 lot 5:12 25:21 28:14,17 30:25 31:10 35:22 Louie 17:9 38:17 love 13:3 low 11:17 lumber 10:6

### Μ

**M-A-H-N-K-E** 9:5 **M-A-R-J-I** 10:10 Madam 3:11,25 4:12 13:24,25 14:4 made 6:21 7:8 25:8,11 35:12 **Mae** 2:3,12 Mahnke 9:5,6,7 main 9:23 13:2 34:6,13,14 maintain 25:6 26:17 27:17 maintaining 9:25 10:5 maintenance 8:25 9:9,18 21:2,9 22:5 35:25 major 7:25 13:5,6 majority 21:6,14 24:6 majorly 37:24 make 5:2,13,17 16:20 18:16 19:8 21:14 22:23 26:15.16 28:7.15 29:14 30:14,16 32:14 38:22 makers 14:7 makes 29:17 35:1 making 26:19 29:13 38:19 malfunction 6:19 man 35:25 management 22:7 manager 6:9 manages 6:10 March 8:9

Marji 10:10 market 11:22 mask 30:20 match 30:14 material 5:6 9:13 17:13 30:10 materials 20:24 28:2 matter 12:23 22:25 means 13:1 measure 37:21 meet 30:16 38:19 meeting 3:17,18 member 2:2 members 4:13 6:8 Mercedes 19:4 **mess** 8:1 metal 37:15 method 22:9 **mid** 37:22 middle 24:25 39:1 mile 37:5 million 24:11 minority 24:9 **minute** 36:20 minutes 4:13 13:23 14:1 **modern** 6:20 modernize 8:2 mom 17:24 19:15 **Monday** 3:18 monetary 31:12 money 5:17 9:18,25 10:3 16:5,15,20 19:10,11 25:16 26:15,16,19,22 27:25 31:10 32:1 35:16 38:4,8,21 month 8:14 15:13 17:16 24:3,6,8 26:5,6 30:4 months 7:21,22 17:23 25:12,15 34:16

mortgage 30:17 motion 3:1 motor 13:2 move 39:21 moved 3:3 24:19,25 multiples 31:4

# Ν

N-U-K-H-O 28:10 names 4:2 natural 27:2,4,7 NCI 7:7,14 necessitated 6:19 needed 5:18 6:18 7:25 8:19 18:21 25:10 negative 9:1 neighborhood 9:15 10:1,2 36:3 nice 10:1 37:16 38:22 Nielson 36:8,9 night 24:25 nights 25:22 notice 3:17 24:24 Nuhko 28:11,12 Nukho 28:10 35:11 number 23:18 33:6 numbers 15:3 27:19 numerous 22:20

# 0

occasions 8:11 occurred 6:12 October 7:21 offered 17:3 office 3:19 33:7 oil 12:8 18:4,10,12 26:20,23 27:8 older 21:1 on-site 21:4 open 3:1 **opened** 34:11,12 operate 8:23 21:3 **Operating** 22:4 operations 22:19 opinion 34:2 opportunity 12:20 15:14 20:2 opposed 16:5 opposing 10:18 option 22:12 23:25 order 37:15 orders 38:15 organization 4:14,21,24 6:7 27:20 overbearing 20:7 overdue 10:4 overrun 12:18 overview 22:23,25 owe 24:7 owed 23:19 24:10 owes 8:16 **owing** 7:24 owner 18:14 28:25 29:24 **Owner's** 13:21 owners 5:9 21:3,7,14 28:16 **Owners'** 28:13 owning 21:21 owns 10:21 Ρ

package 37:16 packages 7:3 paid 8:9 33:9,11 paint 8:3 30:10 pandemic 6:14 7:3 paperwork 7:20 part 4:20,24 9:12 34:19 parties 21:20 22:11

parts 7:6 18:13 pass 5:9 past 6:16 8:6 12:25 13:12 23:22 patching 5:14 pay 7:23 8:15 11:25 17:13 24:8 30:3 31:22,23 32:3 34:24 35:1,16,19 37:25 38:3 paying 7:17 11:25 18:4,5 24:20 26:5 30:6,19 34:22 38:2 payments 11:24 **people** 4:3 5:12 12:19 23:18 24:4,9 25:2,5,8 26:15 27:11 29:5,6,8,19 31:2,6,8,20,21,25 32:18 33:16,21 37:5 39:1 percent 9:13,20,21 10:4,6 12:13,14 13:6 15:11 22:3 24:2,3,5 26:1,6 31:15 32:22 37:23 perform 8:25 30:11 performing 30:23 permits 25:13 person 4:7 24:20,24 29:19 36:13 personal 18:3 Personally 19:9 perspective 22:23 **Peter** 2:6 phone 35:13 phonetic 2:7 picking 28:21,22 pictures 34:8 pink 32:7 place 6:14 12:6 17:16 18:1 26:16 **Plains** 3:22 plumbing 6:24 point 8:23 19:7 33:18 poor 7:7 **pop** 17:24 19:15 **Port** 10:22 12:9.12 position 23:1 positivity 23:1

# Index: opened..provide

posted 3:17 pot 27:14 pre-covid 17:11 predict 30:3 preferential 15:15 premium 17:13 prepare 32:10 33:2 presence 20:7 present 2:21,25 10:11 11:6 presentation 3:19 presenting 6:11 President 28:12 pressure 34:7 pretty 17:11 24:4 **price** 6:22 29:17 32:21,23 34:22 pride 28:19 29:3 primary 8:21 private 19:2 37:4 problem 9:9 25:2,13 30:20 problems 7:13 8:21 21:25 30:18 proceeding 40:7 proceedings 7:19 process 10:17 14:14 produces 12:7 professionally 19:9 **profit** 29:15 promise 17:1 proper 5:18 properties 5:18 21:10,22 22:6 26:15 property 5:9 6:9 28:16,24,25 29:24 property's 21:1 proportional 33:24 protections 6:14 proud 33:21 prove 15:14 16:4,6,9,14,16 provide 8:19 16:7 22:9 29:5,6

# Index: providing..running

providing 20:4 21:15 29:4 proving 16:5 PSC 26:1 public 2:2 3:2,20,21 12:10,13 37:1 pulled 34:10 purchase 6:21 8:4 purchasing 5:6 purpose 15:7 pushed 26:23 put 6:14 8:5 24:19,24 25:21,24 26:10 27:10,11,12 35:20 38:8,21 putting 18:9,11,12 34:23

## Q

quality 13:17,19
question 15:19,20 23:9 39:4
questions 5:19 9:3 19:20 23:6 36:6
quick 23:9
quorum 2:25
quote 17:17 18:18

### R

R-A-V 10:14 R-O-D-R-I-G-U-E-Z 17:7 rainy 32:10 raise 38:20 rapidly 21:23 rate 12:10 15:10 22:2 rates 11:16,21 12:11,18 35:2 Ravikoff 10:13,14,21 14:4,6 15:10 16:16 readily 15:4 ready 6:4 real 6:9 15:10 21:7 38:2 realistic 8:22 realistic 8:22 reality 22:21 reason 24:22 28:19 33:22 reasonableness 26:12 received 7:21,22 recognize 10:23 16:22 reconditioned 6:22.25 8:4 record 2:24 recording 7:2 recover 31:5,7 34:21 reduce 8:20 referring 23:16,17 reflect 2:24 regard 23:21 **Regina** 35:7,10 rehab 28:17 reimbursements 30:6 **relationship** 13:18 28:24 reliable 11:8 remained 8:10 remotely 7:10 removal 20:24 **renew** 35:2 renovated 9:24 renovating 5:3 renovations 7:25 rent 3:19 6:16 7:7,17,22,23 8:3,6,8, 9,15,22,23 11:12,24,25 14:24 15:4,5 19:14,17 24:20 25:1 33:9 35:12,20 rental 8:6 11:16 23:16,17 renter 18:14 rents 11:23 13:4 20:4 38:21 repair 9:9,17,23 13:6,7 29:18 30:11, 23 repaired 13:9,11 **repairs** 5:13,18 replace 13:3 replaced 13:12 replacement 6:20 replacing 13:2,6

reports 20:20 representing 4:14 request 10:7 requested 7:4 required 32:8 research 3:19 residential 12:2 23:17 residents 22:10 residing 21:22 resort 22:13 respectfully 22:24 rest 32:6 restrict 13:4 restricting 21:6 result 6:13 20:17 retail 11:21 return 16:10 revenue 7:13 9:2 12:21 22:19 **RGB** 6:16 rich 33:24 rise 17:12 18:4 22:5,19 rising 21:9 rocketed 26:22 Rodriguez 17:7,8 19:22 ROI 16:13 roll 2:5 rolling 37:18 roughly 7:6 Rubin 2:7 rules 26:19 **rumors** 37:6 run 20:16 24:2 29:11 31:1 rundown 9:11 running 36:1 37:4

Index: S-P-I-T-Z-E-R..study

	- simply 14:19	<b>spoke</b> 27:18
\$	<b>sinks</b> 38:7	stabilized 15:4
S-P-I-T-Z-E-R 36:23	<b>sir</b> 4:11 15:21	staff 27:18
sacrifice 21:19	<b>sit</b> 12:19	staff's 8:21
sacrifices 21:17	sitting 25:23	stairs 13:17
safely 21:3	situation 6:18 7:1 25:5 34:25	start 6:5 7:2 19:17 27:16 29:13
sand 29:8	situations 6:11 8:19 22:22 24:13	started 4:11 19:12 37:6
sanitized 11:7 28:1	<b>sky</b> 26:22	starting 18:23
Santiago 2:14,15 3:6 40:1	<b>slam</b> 18:22	<b>State</b> 6:14
satisfied 7:11	slovenly 8:1	stated 20:8
satisfy 15:16	<b>slum</b> 9:11,16 10:1	statement 5:2 24:15
Saturdays 25:22	<b>small</b> 6:9 8:3 14:11 15:22 17:24 18:1	station 26:7
save 32:10	19:15 25:20 28:17 34:16 37:14,19 38:12,13,14 39:13	stead 2:2
saved 6:24	smell 31:9	steady 16:13
Sawyer's 17:15	smokers 31:8	stealing 7:12
screwed 27:22	soccer 20:11	Stecker 2:1,7,11,14,16,18,20,22,24
security 31:4	solely 27:10	3:11,14,16 4:3,4,6,9,11,16,19 5:21, 25 6:3,5 9:4 10:9,12 13:25 17:6
senior 2:2	solve 7:12 8:21 22:1	19:23 28:9 35:7 36:7,10,14 39:17
sense 29:17	someone's 26:5,8	Stewart 2:20,21 3:9 15:19 17:5 35:6 40:4
served 24:24	<b>son</b> 29:8	stolen 7:3
service 12:10,14 15:2 17:14	<b>soul</b> 25:21	stood 10:23
services 8:24 24:18 26:18 32:2	sound 7:9	stop 7:17
35:24	source 8:22 22:18	stopped 11:24
set 16:18	space 11:17	store 17:24 19:15 29:7 32:12 35:17
share 21:13 26:2	speak 20:2 36:11	38:1
sheep 28:6	speaken 36:25	stories 10:18
shop 29:19	speaker 4:1,19 5:25 9:4 10:9,12	storm 33:3
short-term 22:1	17:6 19:23 28:9 35:7 36:7,12,13	stove 6:18,19,20,22 8:4
shortly 20:24	speakers 3:12 39:17	stoves 6:25
shots 27:23	<b>speaking</b> 3:20 25:9	stranglehold 11:10
shoulder 11:16 15:6	specific 23:7,21	street 34:5,12
shower 32:5	specifically 21:22	strike 15:16
sic 36:25	<b>spell</b> 4:2 36:21	strived 21:14
sign 3:23	<b>spend</b> 14:24 28:1 32:16	struggle 37:24 38:3
signed 36:14	<b>spent</b> 26:22 30:4	struggling 15:22
significantly 22:6 23:13,16	<b>Spitzer</b> 36:18,19,22,25 37:10,12 39:9,12	study 16:21

substantial 9:10 14:9,22 15:3,5,10 suffered 7:13 9:2 39:7 summer 20:24 super 30:21,22 supplies 20:25 supply 37:7,10,12,23 support 29:6 supposed 36:9 surmise 8:4 surprise 11:18 Sylvia 2:22 system 7:2,4,5,8,10 33:5 systems 13:2,6

# т

taking 18:3,8,24 23:5 29:21 32:19, 20 talk 14:8 15:24 24:20 talking 19:4 23:11 27:2 **Tamara** 2:20 tank 30:7 tanks 30:7 tax 38:2 **Taxes** 20:24 team 20:15,17,19 29:8 38:13 teams 37:14,19,20 teamwork 20:13 telling 14:7 ten 30:7 34:10 tenant 6:14,18,20 7:20 8:5,9 12:2 15:3,14 16:15,19,25 24:24 30:11 31:1,2,3,18 32:2,18 33:3,15 34:20 35:10 tenants 7:4,11,16 8:19 9:16,18,24 11:1,5,6,8,19,22 12:2,4,16 13:19 14:15,16,22,24,25 15:3,5,15,24 16:4,6 22:8 23:24 24:5,10,11 25:25 26:10 27:12,13 28:18,23 29:3,12 31:1 33:6 34:7 35:15,21

terrible 13:17,18 32:11 thing 9:23 13:4 26:13 28:2,3,24,25 30:15 31:13 38:11 things 5:14 12:20 15:1 25:17 27:8, 17 28:15 32:16,17 36:4 thinking 12:22 14:21 thousand 30:7 thousands 33:4 three-year 12:11 threefold 35:1 throw 38:4 ticket 30:24 tickets 30:20 tide 14:16 tile 32:5 tiles 32:6 time 4:12 10:16 13:9,14,15 14:2 15:13,18,23 16:13 17:18 18:18 20:8 21:17,19 22:13 23:4 28:5 30:19 35:12 37:15 timer's 14:2 times 5:12 10:23 11:13 13:13 16:11 22:4 34:12 today 11:21 12:19 24:5 31:18 33:1 toilet 35:25 told 24:21 32:11 tonight 10:11 14:9,13,15 36:10 transportation 26:25 tremendous 5:5.8 21:3 tripled 26:25 trucks 5:6 **True** 36:19 37:2 truth 14:8 Tuesday 3:21 turn 19:5 **TV** 7:9 type 25:17

tend 31:25

## Index: substantial..virus

typically 21:1 24:2

ultimately 21:10 understand 8:24 14:23 16:8,14 19:19 20:21 22:8 23:11 25:3 33:20 34:20 unemployment 11:9 unheard 11:5 **UNIDENTIFIED** 36:12,13 unions 27:22 unit 8:6 13:10 **unknown** 11:5 unpaid 8:8 unrenovated 9:11 updated 9:10 upset 32:13,14 Ursula 6:1 utilities 30:17 Utility 34:1

V

vacant 37:17 variety 11:7 vast 21:14 24:6 Velene 2:9 vendor 7:13 venting 34:19 vested 21:11 viable 22:9 Vice 28:12 Victor 10:14 video 7:1,4,13 viewing 22:22 Village 10:22 12:9,12 virtual 22:16 virus 11:6 **visit** 10:25 world 23:2 30:2,9 **worry** 19:1 W wages 14:24 write 33:18 waisting 18:18,19 wait 33:10 36:20 waited 17:23 waiting 8:14 walk 31:6 walking 26:9 walks 13:16 walls 30:12 31:9 wanted 27:5 36:11 yellow 31:9 Washington 26:19 water 12:8,10,13,16,17 26:8 29:17 30:1,19 32:25 34:6,7,13,14 38:2 water's 36:1 **York** 6:14 ways 11:5,7 weeds 28:22 week 3:21 10:25 29:23 weeks 24:21 Westchester 3:18 4:25 14:12 20:5 28:12 Westchestercountyrgb@hcr.ny. gov. 3:24 whatever's 16:1 whatsoever 12:16 29:17 white 3:22 32:6 wholly 21:24 winter 18:5 wood 38:7 work 12:1 14:18 17:9,18,19 18:17 19:7,14 22:7,11 23:24 24:4 26:14 28:20 29:10,18 30:5 32:17 38:18 worked 19:7 workers 27:24,25 working 19:13 25:21,22 27:21 32:17

worse 10:24 15:1 worth 7:14 25:1 written 26:3 Υ year 6:12 9:7 10:17,24 11:11,12 12:13 14:18 15:11,12 16:23 24:18 years 4:24 5:5 6:17 8:7 9:21 11:19 13:12 20:5,6 23:22 24:18 25:1 32:20 33:9 34:10 35:12 yesterday 33:2 Yonkers 4:23 5:1 6:10 25:13,16 30:18 34:10 36:19 37:2,25 young 20:11 Ζ Z-A-R-E-T-S-K-Y 20:1 Zaretsky 19:24,25 20:3 23:10,14, 17,23 27:4,7